OPEN LAB Creating a Collaborative Environment to Facilitate Enrollment Mgmt, Student Success, & Retention

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April 6, 2021

Grad Lab Office of Social Work Student Services, Finance & Administration Department of Social Work College of Health & Applied Sciences



Welcome!

Meet the presenters



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Goals for this session

- Explore effective approaches to fostering a collaborative environment that facilitates integrated operational student success programming, and retention efforts.
- Identify programming strategies that foster collaborative student, faculty, and staff interactions.
- Examine processes and tools that support student success, and retention on a day to day basis.



We are Roadrunners First!

- Mostly urban and commuter campus university
- Hispanic Serving Institution
- Diverse student body (first gen, returning students, veterans)
- Balancing act: working, caring for family members, imposter syndrome, higher levels of stress
- Do you know your graduate student demographics?





The Unknown Future of Higher Ed

- Declining Enrollments
 - Shifting Demographics
 - First Gen & Latinx, SOC greater share of new college enrollment
 - Increasing competition: for profit & online
- First Generation/ SOC
 - Unique Factors influencing retention/ success
- Shortage of Support & Resources
 - Cut Spending
 - Increase Tuition





So, we ask ourselves...

- What is success in our graduate program?
- What do our students need/want to be successful?
- How can we customize our programming to meet these needs?



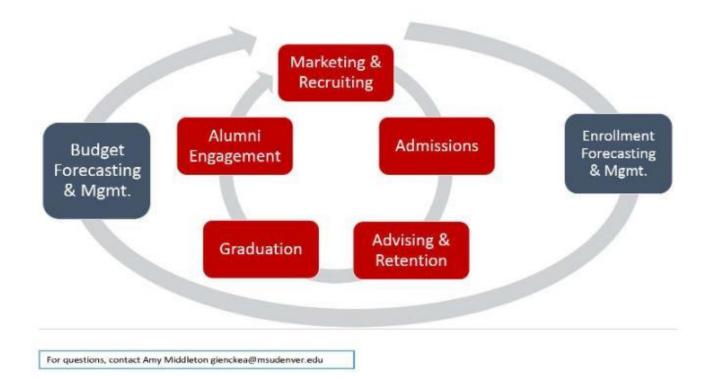
Innovations in Graduate Programing for a New Generation

- A lifespan and integrated operations approach
- Student Centered!
- Strengthening relationships across campus
- Optimizing strengths
- Creating efficiencies
- Consistently appraising and adjusting
- Responsibility centered programming



Integrated Operations Model

A Life Span & Integrated Interdependent Approach





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Open Lab Series Design

Integrated Operations Across the Life Span	Open Lab Topics
Marketing & Recruiting	Developing Scholarships
Admissions	Advising & Advising Systems
Advising & Retention	Srad Admissions
Graduation	/Intro to Grad Enrollment Mgmt
Alumni Engagement	/ Budgeting
Strategic Graduate Enrollment SGEM	Student Employment as a HIP
Budget	Accounting Practices
	Academic Policy: Systems/Procedures

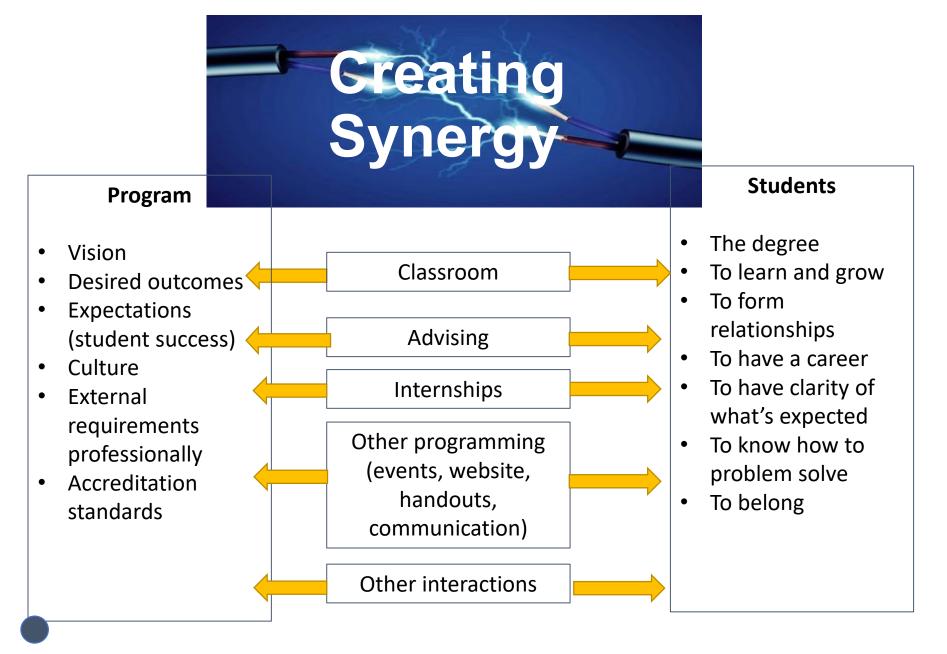


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Integrated Operations

- Talk about it!
- Communication Structure reporting, meeting, report outs
- Strategic Meeting Structure AAA Team, Leads, All OSWSS-FA, Department Meetings, C&D, Faculty Meetings, etc
- Governance Document





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Defining Program Success – the Foundation

- Mission, Vision who are we?
- Defining our culture and values.
- How do we handle students' mistakes?
- Do our policies and systems align?
- Ensuring our admission procedures align with our expectations, values, and culture.
- Make sure this work is documented and the right people are in the room.



Defining Student Success & Expectations

- This is ongoing, but important, always evolving!
- What goals do we have for students?
- What expectations do we have of our students?
- Admissions expectations
- Academic expectations
- Professional expectations





The People

building the structure

- Faculty
- Staff
- University Partners
- Community Partners
- Students

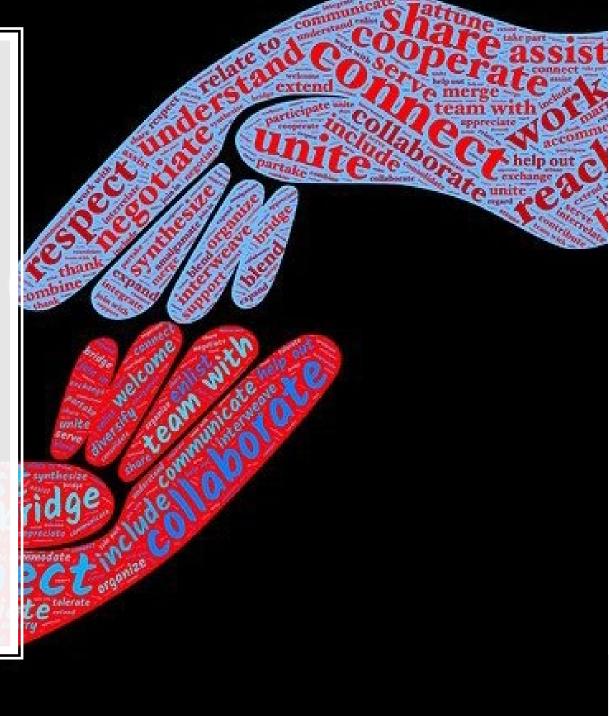


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Our Structure

- Chair
- MSW/BSSW Director
- Faculty Teams (led by Program Directors/Chair)
- Field Team (has Director)
- OSWSS (has Director)



Managing Growth

- Systems/Structural Perspective
- Recognizing task distribution
- Assessment (with a side of curiosity), Reflection, Continuous Improvement
- What you do today may not be what you do next year – this can be hard for folks
- Invest in the team this can be a challenging process to go through and the culture needs to be able to support it
- Relationships!







The Systems –

- Advising
- Programming

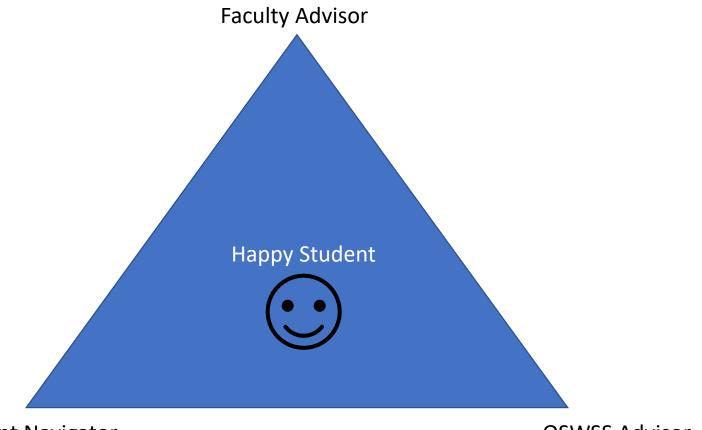
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• Performance Issues (Classroom, Internship, etc)



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Advising Team



Field Placement Navigator

OSWSS Advisor



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What does it mean to be a graduate advisor?

- Advising philosophy/mission statement
- Developing a personal mission statement
- Mentoring
- Academic planning



Student Success Across the Life Cycle (Extrinsic Curriculum)

Consider.....

- Pre Enrollment Strategies (intentional marketing, recruiting, admissions, and support services)
- Academic Planning Strategies: Point of contacts and support for them to know what courses they take and how to enroll. Development of an academic plan.
- Other Developmental Support outside of the classroom. (events, mixers, trainings, workshops)
- Managing/Supporting issues all along the way.





- Recruiting & Marketing Efforts make sure they line up with the foundation you built!
 - Strategic Communication Plan (learning about your program from the curriculum, to the faculty, to funding options)
 - Lunchbreak chats
 - <u>Video information sessions</u>
 - Application Preview Day
 - Regapalooza
 - Fall Assembly
 - Meet, Greet, & Eat
 - Open Houses
 - Intentional/strategic emails from Advisors
 - APR/DPR
 - Registration Emails
 - Problem Resolution Procedures
 - Advising (one on one, group with flexible options: zoom, in person, phone, ect
 - Feedback Forums, Surveys
 - Events, Workshops, etc
 - Pinning & Hooding
 - Alumni Survey collecting forever email address, partnering with Alumni Services
 - Alumni Communications
 - Alumni Events



Performance Issues (Classroom, Internship, etc)

- Problem Resolution Process
 - APR/DPR
 - Performance Reviews (Level I, II, III, IV)





Integrated Operations – Strengths & Challenges

Increased collaboration and communication (breaking down traditional silos – admissions, advising, budget, faculty).

Exciting opportunities for staff and faculty development.

Students needs are thoroughly and quickly met.

More staff are needed to equally build out each phase of the student lifecycle.

Managing growth.

Can be hard to find the "sweet spot" with cross trained staff. Important to not create a "pass the buck" culture while simultaneously letting staff develop an expertise.



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